2025 Form 6 - Full and Public Disclosure of Financial Interests

Filed with COE: 06/24/2026

General Information

Name: Dr Ronald Bader Salem

PID 82792

AGENCY INFORMATION

Organization	Suborganization	Title
Jacksonville	Council & Constitutional Officers	City Council Member, At-Large Group 2
Jacksonville	KingSoutel Crossing Community Redevelopment Agency Board	Board Member
Jacksonville	Renew Arlington Community Redevelopment Agency Board	Board Member

Net Worth

My Net Worth as of June 8, 2026 was $ 4,728,500.00.

Assets

Household goods and personal effects may be reported in a lump sum if their aggregate value exceeds $1,000. This category includes any of the following, if not held for investment purposes: jewelry; collections of stamps, guns, and numismatic items; art objects; household equipment and furnishings; clothing; other household items; and vehicles for personal use.

The aggregate value of my household goods and personal effect is $ 60,000.00.

ASSETS INDIVIDUALLY VALUED AT OVER $1,000:

Description of Asset	Value of Asset
3935 Buckskin Trail East, Jacksonville Fl 32277	$ 128,176.00

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Description of Asset	Value of Asset
SEP-IRA	$ 742,694.00
Fidelity Individual Account	$ 159,828.00
ROTH IRA	$ 441,622.00
Aptia 365	$ 45,489.00
Trust Under Agreement	$ 977,155.00
Wells Fargo Business Checking	$ 4,910.00
Wells Fargo Checking	$ 46,385.00
Traditional IRA	$ 1,485,204.00
Everbank CD & Monkey Market	$ 65,130.00
Lindward Mortgage	$ 300,000.00
10126 Courtyards PL W	$ 378,396.00
HSA	$ 45,488.87
Vanguard Small Cap Index INST	$ 13,048.13
Vanguard 500 Index Admiral	$ 11,886.20
Vanguard Mid Cap Index Inst	$ 10,693.56
Vanguard Small CP Growth IDX	$ 4,673.93
PIMCO TOTAL RETURN INSTL	$ 4,187.05
COR	$ 158,973.12
CSX	$ 8,176.26
ECL	$ 11,608.65
FCX	$ 12,103.67
GILD	$ 14,724.24
IBN	$ 21,512.55
JPM	$ 24,989.60
MARUY	$ 18,673.32
MDT	$ 7,186.96
MFG	$ 19,920.96
MITSY	$ 19,713.92
MRK	$ 19,447.19

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Description of Asset	Value of Asset
MSFT	$ 43,333.68
MUFG	$ 15,310.79
FDRXX	$ 71,617.01
AAPL	$ 65,463.42
ASML	$ 24,626.10
BHP	$ 16,709.44
CG	$ 8,696.00
CSX	$ 10,760.71
ECL	$ 14,962.26
FCX	$ 15,905.87
GILD	$ 19,244.84
IBN	$ 28,181.70
JPM	$ 32,486.48
SIEGY	$ 31,059.00
SMFG	$ 18,805.92
SNY	$ 6,302.80
TSM	$ 80,542.98
TTE	$ 25,016.22
UTHR	$ 10,997.40
AAPL	$ 39,032.18
ASML	$ 14,775.66
BHP	$ 9,926.40
MUFG	$ 11,866.36
NKE	$ 2,449.86
NVO	$ 2,921.28
RDY	$ 6,289.00
REGN	$ 5,083.60
RWEOY	$ 10,236.42
SHEL	$ 15,628.20

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Description of Asset	Value of Asset
SIEGY	$ 18,513.00
SMFG	$ 11,163.12
SNY	$ 3,736.66
TSM	$ 47,744.55
TTE	$ 14,814.57
UTHR	$ 6,598.44
EXR	$ 3,906.20
FAF	$ 6,447.59
FDRXX	$ 9,333.08
FNF	$ 5,498.40
GILD	$ 10,978.60
INTC	$ 10,214.51
IRM	$ 14,834.54
JNJ	$ 7,914.18
KO	$ 5,802.04
MGDDY	$ 5,080.45
MPC	$ 12,052.46
MSFT	$ 10,416.75
MUFG	$ 20,228.56
AAAU	$ 212,339.16
FDRXX	$ 2,481.09
SLV	$ 140,010.18
FDRXX	$ 22,286.29
02209SBD4	$ 25,069.50
03831WAB4	$ 25,148.00
55336VAS9	$ 25,036.25
565849AP1	$ 24,848.75
576323AT6	$ 25,659.50
620076BL2	$ 25,057.00

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Description of Asset	Value of Asset
695156AU3	$ 23,639.25
74799CBP7	$ 24,389.25
83444MAP6	$ 25,388.25
87162WAH3	$ 23,730.75
896239AC4	$ 25,014.75
912797SU2	$ 289,828.65
913903BB5	$ 24,640.50
MARUY	$ 20,510.04
MDT	$ 8,657.02
MFG	$ 18,906.72
MITSY	$ 21,562.10
MRK	$ 23,554.05
MSFT	$ 52,083.75
MUFG	$ 17,142.51
NKE	$ 3,782.24
NVO	$ 4,381.92
RDY	$ 9,519.56
REGN	$ 8,260.85
RWEOY	$ 15,644.34
SHEL	$ 22,631.00
FDRXX	$ 52,826.31
AAPL	$ 50,096.42
ASML	$ 19,700.88
BHP	$ 12,656.16
CG	$ 6,608.96
NKE	$ 3,180.52
NVO	$ 3,737.52
RDY	$ 7,944.00
REGN	$ 7,625.40

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Description of Asset	Value of Asset
RWEOY	$ 13,197.90
SHEL	$ 19,983.60
SIEGY	$ 23,562.00
SMFG	$ 14,150.76
SNY	$ 4,772.12
TSM	$ 61,029.99
TTE	$ 18,983.94
UTHR	$ 8,248.05
MARUY	$ 24,183.48
MDT	$ 9,392.05
MFG	$ 26,494.16
MITSY	$ 25,874.52
MRK	$ 25,486.69
MSFT	$ 57,083.79
MUFG	$ 19,989.64
NKE	$ 4,126.08
NVO	$ 4,940.40
RDY	$ 10,592.00
REGN	$ 9,531.75
RWEOY	$ 17,318.22
SHEL	$ 26,303.20
CG	$ 5,174.12
CSX	$ 6,390.64
ECL	$ 8,770.98
FCX	$ 9,442.13
GILD	$ 11,366.08
IBN	$ 16,737.75
JPM	$ 19,366.94
MAURY	$ 14,387.64

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Description of Asset	Value of Asset
MDT	$ 5,553.56
MFG	$ 15,736.56
MITSY	$ 14,785.44
MRK	$ 15,098.75
MSFT	$ 34,166.94
AES	$ 4,665.06
BAC	$ 10,550.68
BAESY	$ 19,036.50
BP	$ 9,754.19
BTI	$ 8,659.40
CAH	$ 20,159.58
CSCO	$ 15,448.28
EIX	$ 3,886.49
EMR	$ 8,839.68
NRG	$ 12,015.60
RF	$ 6,678.36
SHEL	$ 6,405.00
SNY	$ 3,556.58
SPG	$ 8,412.40
TFC	$ 4,870.80
TSCDY	$ 8,881.40
UL	$ 4,764.48
USB	$ 4,789.34
VEOEY	$ 7,185.06
VZ	$ 3,856.45
WMB	$ 14,463.96
XOM	$ 13,192.96
042735BF6	$ 24,699.25
08652BAA7	$ 24,896.25

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Description of Asset	Value of Asset
15135BAR2	$ 14,923.65
205887CF7	$ 23,872.00
237194AL9	$ 24,871.00
33938XAA3	$ 24,902.50
34354PAF2	$ 23,455.25
35137LAH8	$ 24,972.50
46266TAC2	$ 25,408.50
497266AC0	$ 24,776.50
501889AD1	$ 25,347.25
521865AY1	$ 24,767.00
52532XAF2	$ 24,469.50
AAPL	$ 62,390.02
ASML	$ 19,700.88
BHP	$ 14,724.16
CG	$ 7,652.48
CSX	$ 9,632.48
ECL	$ 13,930.38
FCX	$ 14,004.77
FDRXX	$ 58,268.62
GILD	$ 18,082.40
IBN	$ 25,249.35
JPM	$ 29,675.15
SIEGY	$ 27,387.00
SMFG	$ 18,389.04
SNY	$ 5,537.46
TSM	$ 70,994.07
TTE	$ 21,822.66
UTHR	$ 9,897.66

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Liabilities

LIABILITIES IN EXCESS OF $1,000:

Name of Creditor	Address of Creditor	Amount of Liability
N/A		

JOINT AND SEVERAL LIABILITIES NOT REPORTED ABOVE:

Name of Creditor	Address of Creditor	Amount of Liability
N/A		

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Income

Identify each separate source and amount of income which exceeded $1,000 during the year, including secondary sources of income. Or attach a complete copy of your 2025 federal income tax return, including all W2s, schedules, and attachments. Please redact any social security or account numbers before attaching your returns, as the law requires these documents be posted to the Commission's website.

☐ I elect to file a copy of my 2025 federal income tax return and all W2s, schedules, and attachments.

PRIMARY SOURCES OF INCOME:

Name of Source of Income Exceeding $1,000	Address of Source of Income	Amount
PharMerica	7970 Bayberry Road Jacksonville, FL 32256	$ 28,000.00
Salem & Associates	3935 Buckskin Trail East Jacksonville, FL 32277	$ 43,000.00
City of Jacksonville	117 W Duval Jacksonville, FL 32202	$ 56,000.00

SECONDARY SOURCES OF INCOME (Major customers, clients, etc. of businesses owned by reporting person):

Name of Business Entity	Name of Major Sources of Business' Income	Address of Source	Principal Business Activity of Source
Center One	Consulting Income	10475 Centurion Parkway #101 32256	Consulting
Riverside Park Surgery Center	Consulting Income	2001 College Street 32204	Consulting
St Johns County Jail	Consulting Income	3955 Lewis Speedway St 32084	Consulting
Putnam County Jail	Consulting Income	130 Orie Griffin Blvd, Palatka, FL 32177	Consulting
Acadia Health	Consulting Income	6639 Southpoint Pkwy Ste 108, Jacksonville, FL 32216	Consulting
Altitude Health	Consulting Inome	9905 Old St Augustine Rd	Consutling
St Augustine Ambulatory Surgery Center	Consulting Income	45 Groover Loop #100 St Augustine, FL 32086	Consulting

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Interests in Specified Businesses

Business Entity # 1
N/A

Training

This section applies only to a Constitutional or elected municipal officer, each of whom are required to complete annual ethics training pursuant to Section 112.3142, F.S.

☑ I certify that I have completed the required training under Section 112.3142, F.S.

☐ Required training under Section 112.3142, F.S., not applicable to filer for this form year.

Signature of Reporting Official or Candidate

Under the penalties of perjury, I declare that I have read the foregoing Form 6 and that the facts stated in it are true.

Ronald Bader Salem

Digitally signed: **06/24/2026**

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